



IPA

TWINNING NEWS NEAR SPECIAL

European IPA Twinning Projects Pipeline from January till December 2016

Project title	(To be) circulated to Member States
ALBANIA	
<p>IPA 2013 – "Support to the formulation coordination and implementation of anti-corruption policies" (Justice and Home Affairs/Good Governance)</p> <p>The Twining will focus on anti-corruption prevention, by assisting the Anti-Corruption National Coordinator Office and supporting the High Inspectorate for the Declaration and Audit of assets and conflicts of interest, including support for the implementation of the upcoming whistle-blowing protection law. The budget for this project is 3 million EUR.</p>	Q1, 2016
<p>IPA 2013 – "Modernization of the Albanian Customs Administration - Aligning Customs Tariff legislation and procedures with the EU acquis, also in view of the interoperability of IT systems with the EU – ITMS system".</p> <p>Description: Assist the Albanian Customs Administration in strengthening its administrative capacity in line with the EU Customs blueprints, in the field of Customs tariff. Align Customs Tariff legislation and procedures with the EU acquis, also in view of the interoperability of IT systems with the EU – ITMS system. The budget for this project is 1,8 million EUR.</p>	Q1-2, 2016
<p>IPA 2014 (Indirect management CFCU) - "Further Strengthening the Assembly of Albania in the context of EU Accession"</p> <p>Description: Support to Parliament to improve legislative procedures, strengthen the parliamentary oversight capacities and improve the management of Parliamentary budget and human resources. The budget for this project is 0,5 million EUR.</p>	Q3-4 2016
BOSNIA AND HERZEGOVINA	

<p>IPA 2014 - Improving capacity of Indirect Taxation Authority (ITA) of Bosnia and Herzegovina BA 14 IB FI 01 R, re-circulation To further align with Union Acquis and to effectively implement legislation, practices and the Stabilisation and Association Agreement in the field of indirect taxation. The budget for this project is 1 million euros.</p>	<p>Q1, 2016</p>
<p>IPA 2015 - Twinning with the Agency for Statistics of BiH The Twinning is expected to focus on improving the performance of statistics in the area of national accounts, Structural Business Statistics/SBS, Short Term Statistics (STS) and Tourism Statistics. The budget for this project is 1.5 million euros.</p>	<p>Q3, 2016</p>
<p>CROATIA</p>	
<p>Transition Facility: System connecting and recommendations for further development of Human resources management according to best EU practices, Twinning (440.000,00 EUR). The project purpose is to provide support to the realization of the Croatian Tax Administration cross sectorial strategies by developing and upgrading HRM Connected System according to the EU requirements.</p>	<p>Q1, 2016</p>
<p>Transition Facility: Strengthening Institutional Capacity in Social Welfare System to Improve Social Welfare Targeting and Reducing Poverty, Twinning (1.300.000,00 EUR). The project purpose is strengthening administrative capacities of social service providers for early identification and timely interventions to people, families and children at risk of poverty, especially children.</p>	<p>Q1, 2016</p>
<p>IPA 2012: Strengthening integrity of public sector, Twinning (500.000,00 EUR). The project purpose is to support sustainable and efficient implementation of the new Law on Conduct in Public Service on all levels (national, regional and local) and to improve public awareness of citizens in relation to ethics principles of the public sector.</p>	<p>Q1, 2016</p>
<p>IPA 2013: Strengthening capacities of the Ministry of the Interior to implement the automated exchange of DNA and dactyloscopic data, Twinning (600.000,00 EUR). The project purpose is to develop procedures for the automated exchange of DNA and dactyloscopic data and to train forensic science experts in order to establish preconditions for implementation of Prüm Decisions.</p>	<p>Q1, 2016</p>
<p>Transition Facility: Setting Up the SIRENE Office, Twinning light (200.000.00 EUR). The project purpose is an active and operational Croatian SIRENE office and other parts of the International Police Cooperation Service involved in Schengen activities.</p>	<p>Q1, 2016</p>
<p>Transition Facility: Chemical and hazardous substances monitoring improvement and integration of Seveso database into CEIS (Croatian Environmental Information System) as the unique Central SEVESO Information System, Twinning (900.000,00 EUR). The project purpose is to improve and harmonize climate change mitigation capabilities and chemical pollution and hazardous substances monitoring of CEA.</p>	<p>Q1, 2016</p>
<p>IPA 2012: Strengthening capacities for energy efficiency in building sector in Croatia, Twinning light (220.000,00 EUR). The project</p>	<p>Q2, 2016</p>

purpose is to strengthen capacities for energy efficiency in building sector in Croatia and developing basis for increasing the number of nearly zero energy building (nZEB).

IPA 2012: Enhancing administrative and operative capacities of the National Police Office for Suppression of Corruption and Organized Crime, Twinning light (222.222,00 EUR). The project purpose is to provide expert assistance for improvement of procedures and training of personnel in order to enhance effectiveness of National Police Office for Suppression of Corruption and Organized Crime at the national and regional level. **Q2, 2016**

Transition Facility – Institution Building Envelope (7.090.639,00). This facility is aimed at achieving objectives related to Public

- **Strengthening capacity of the Central Finance and Contracting Agency in its role of Intermediate body level 2 (CRO IB2) Twinning light (250.000,00 EUR). (Transition Facility)** The purpose of the project is to strengthen capacity of the Central Finance and Contracting Agency (CFCA) for conducting its role of Intermediate body level 2 for Operational Programme Competitiveness and Cohesion 2014 – 2020. **Q1, 2016**
- **Support to further development and strengthening of the system of central public procurement within the CPO, Twinning light (250.000,00 EUR). (Transition Facility)** The purpose of this project is the improvement of the category management during the whole life-cycle of the public procurement process and development of communication strategy and action plan related to all participants in the context of centralized procurement. **Q2, 2016**
- **Further enhancing the Human Resources, training and education system of the Ministry of Interior, Twinning light (150.000,00 EUR). (Transition Facility)** The project purpose is strengthening capacities of Legal Affairs and Human Resources Directorate and Police Academy in the area of HRM, training and education system of police officers. **Q2, 2016**
- **Disaster victim identification in natural and accidental disasters and terrorism acts (CRO DVI), Twinning (600.000,00 EUR). (Transition Facility)** The project purpose is to train Forensic experts in order to upgrade efficiency of Forensic Science Centre (FSC) to provide effective disaster response through acquisition of knowledge and skills as well as experience exchange within the international environment. **Q1, 2016**
- **Biometric face identification, Twinning light (Ministry of Interior, 188.889,00 EUR). (Transition Facility)** The purpose of the project is to increase capacities of forensic experts at Forensic Science Centre, Department of dactyloscopy and identification for facial biometric identification. **Q2, 2016**
- **Advanced biostatistics in routine forensic DNA casework (CRO STAT), Twinning light (150.000,00 EUR). (Transition Facility)** The

project purpose is developing procedures for implementing and using of advanced statistical programs for DNA mixtures and familial/relatives search and training forensic DNA experts in order to upgrade efficiency of forensic science DNA laboratory (MoI) to effectively combat crime and to consequently increase cooperation between police and judiciary.

Q3, 2016

- **Further development of internal control system and work methodology, Twinning (550.000,00 EUR). (Transition Facility)**

The project purpose is to further develop the internal control system through improvement of work methodology with particular emphasis on practical usage in public sector entities and to promote good practices of implementation of internal control system.

Q1, 2016

- **Developing the Financial Literacy Programme with the aim of raising the level of financial literacy in the Republic of Croatia, Twinning light (250.000,00 EUR).**

The project purpose is strengthening of the administrative capacity of the Financial System Directorate within the Ministry of Finance and accordingly developing the procedures and provisions for employees within the Financial System Directorate in order to raise consumer's financial literacy in the Republic of Croatia.

Q2, 2016

- **Implementation and development of monitoring and auditing e-commerce function within Croatian Tax Administration, Twinning light (200.000,00 EUR).**
- The project purpose is improving the efficiency and effectiveness of tax audit function and the introduction of monitoring and auditing function of e-commerce through the creation of an organizational structure, preparing the guidelines for monitoring and auditing e-commerce and training inspectors in the field of monitoring and auditing e-commerce using various specialised tools.

Q2, 2016

- **Integration and improvement of Risk Based Supervision in Croatian Financial Services Supervisory Agency (HANFA), Twinning light (190.000,00 EUR).**
- The project purpose is implementation of RBS solution through development of new processes, which will improve HANFA's efficient use of resources and increase its capacity in conducting supervisory tasks.

Q1, 2016

- **Improving reporting process related to derivatives exposure and derivatives trading in Croatian Financial Services Supervisory Agency (HANFA), Twinning light (100.000,00 EUR).**
- The project purpose is improving reporting process related to derivatives exposure and derivatives trading in HANFA, which will enable HANFA for more effectively monitoring of the underlying risks, the quantitative limits and the methods which are chosen in order to estimate the risks associated with transactions in derivative instruments.

Q3, 2016

- **Further harmonisation of the Customs Administration with the EU acquis in the field of inspection supervisions, Twinning (770.000,00 EUR).**
- The project purpose is to provide full protection of the EU and Croatian customs area from international economic frauds the detection of which is the joint responsibility of the Customs and

Q1, 2016

Tax Administration of the Republic of Croatia, so that the Republic of Croatia could, with continuous harmonisation with EU acquis and good practice related to inspection supervisions, join on an equal basis all EU members in their joint combat against fraud and economic crime in the fields of possible disappearance of customs and Value Added Tax (VAT), preventing circular frauds and missing traders, as well as detecting and preventing all new forms of fraud in general.

- **Implementing Next Generation Sequencing (NGS) technology in DNA forensic science laboratory (CRO NGS), Twinning (640.192,00 EUR).** The project purpose is to develop procedures for implementing and using of NGS technology and training forensic DNA experts in order to upgrade efficiency of forensic DNA laboratory (MoI) to effectively combat crime.

Q1, 2016

SERBIA

IPA 2013, Support for further development of Public Internal Financial Control (PIFC) system in Republic of Serbia (2 mil EUR):

The support activities are to be invested principally in rising coherent implementation of financial management and control (FMC), including managerial accountability, further development of the system of internal auditing (with continual training and education and development PIFC in Territorial Autonomy and local self-government), and further strengthening of the central harmonization function (CHU) in networking with all PIFC stakeholders.

Q2 2016

IPA 2013 unallocated envelope, Identification of necessary steps in the process of establishing a carcass classification system in accordance with EU requirements (0,9 mil EUR)

The main goal of this TWL project is to identify necessary steps for the establishment of harmonized system for common organization of agricultural markets in the area of classification of carcasses. As one of the important outputs is to generate an Assessment Study which will determine the current state of play in Serbia when it comes to the relevant field, the needs in the sector and stakeholders which should be include in implementation of carcass classification scheme.

Q1 2016

IPA 2014, Fight against trafficking in human beings (1,0 mil EUR)

The main goal of this TW is to increase efficiency of discovery of cases of trafficking in human beings as well as to improve the protection of victims. The aim is to institutionalise national referral mechanism and to make it more efficient.

Q4 2016

IPA 2014, Development of Schengen Action plan (1,5 mil EUR)

In order to be able to define further steps in improvement of border control and surveillance, a Schengen Action Plan need to be developed under this TW, which will after a thorough analysis present further activities that Serbia requires to take in order to be ready for the full implementation of the Schengen acquis.

Q3 2016

IPA 2014, Improved capacities of market operators and regulators to

Q2 2016

<p>reduce the number of breaches of competition rules (1,0 mil EUR) Activities aiming at further development of the system and the capacities for combating anti-competitive practices will lead to an improved implementation of EU-harmonised policies which will in return contribute to the creation of a well-functioning market economy.</p>	
<p>IPA 2014, OSH legislation harmonized and capacities primarily of the Directorate for Safety and Health and the Labour Inspectorate built (1.5 mil EUR) It will provide further harmonization of OSH and capacity building especially of the Directorate for Health and Safety and the Labour Inspectorate and other relevant institutions. Needs assessment and analysis of present organizational structure, capacities and procedures of OSH in Serbia will be conducted as well as harmonization of the legislation content.</p>	<p>Q2 2016</p>
<p>IPA 2014, Waste Management (1,5 mil EUR) The project will focus on support to waste management policy development including source separation activities. In addition, it should update the regional and local waste management plans to reflect EU legal requirements pertaining to waste prevention, source separation and recycling.</p>	<p>Q2 2016</p>
<p>IPA 2014, Strengthening capacities for implementation and further development of the legislative framework in the field of organic production, food quality policy and promotion of agricultural products (1,131 mil EUR) Project purpose is to strengthen capacities of Ministry of Agriculture and Environmental Policy and other relevant institutions to further develop and implement legislation regarding organic production, food quality policy and promotion of agricultural products. Ultimately project should improve and align competitiveness and food quality in the Republic of Serbia with EU requirements.</p>	<p>Q2 2016</p>
<p>IPA 2014, Strengthened capacities of phytosanitary sector in the fields of plant varieties registration, including improvement of testing authorities (0,8 mil EUR) The contact will focus on improving capacities of the staff of Serbian Department for Plant Registration within Plant Protection Directorate and institutions entrusted with the task of plant variety testing. The harmonization with the relevant EU regulations and application of best practices in the area of plant variety testing and registration should result from this project. Ultimately the project should contribute to enhanced control of varietal identity of planting material present in the market, increase production and trade of planting material, particularly of old domestic and domesticated fruit and grape varieties.</p>	<p>Q1 2016</p>
<p>IPA 2014, Further Development of Consumer Protection in Serbia (1,35 mil EUR)</p>	<p>Q2 2016</p>

The main aim of this project is to improve capacities of market operators and regulators to reduce the number of breaches of consumer protection rules.

Project purpose is further harmonization of legislation and policies within the EU Acqui in the area of consumer protection as well as strengthening institutional capacities in place for the efficient carrying out of accession negotiations and for fulfilling the requirements of EU membership, particularly in the field of consumer protection in Serbia.

THE FORMER YUGOSLAV REPUBLIC OF MACEDONIA

IPA 2012 TWL: Strengthening of the internal market integration

Increase the market competitiveness and production efficiency of the companies, as well as improving the market sophistication, innovation and access to finance.

Q1 2016

IPA 2012 : Further development of Competent Authorities' control systems to protect the human, animal and plant health

The purpose of this project is to provide additional assistance to the Food and Veterinary Agency in order to complete and consolidate an EU-compliant food and feed safety and animal health control systems, allowing a stable-to-table coherent approach and also further strengthening of the capacity of Phytosanitary system.

Q1 2016

IPA 2012 TWL Measure 1: Operation 1.1: Strengthening the capacities of the national authorities for sound and efficient management of EU Funds, as well as in view of the new EU Regulation for the 2014-2020 Financial Perspective

The purpose of this Twinning project is to support the setting up and strengthening the capacity of the management and operating structures (NAO, NF/NAO Support Office, CFCD, Operating Structures) for sound and efficient management of EU Funds, both under the current as well as the new instruments within 2014-2020 Multi-annual Financial Framework.

Q1 2016

IPA 2012 TWL: Measure 1: Operation 1.4 : Strengthening capacities of the NIPAC office and relevant line ministries in the field of monitoring and visibility issues

The aim of the project is to improve the monitoring and visibility tools for proper implementation of the NIPAC office responsibilities.

IPA 2012:Waste Management

The project purpose is to strengthen the administrative capacity and undertake measures for implementation of Waste Framework Directive (WFD) and Special Waste Streams Directives (WEEED, WBAD and WPD) through further development of implementation of the legislation and provision of trainings.

Q1 2016

IPA 2012 Support to the State Statistical Office for capacity building and improving compliance of statistics with EU standards

The project purpose is to develop the capacity of the State Statistical

Q1 2016

Office to improve compliance with the <i>EU acquis</i> in statistics, with a focus on national accounts, economic statistics and social statistics.	
IPA 2012 TWL Further harmonization of the tax legislation with EU acquis The purpose of this project is to achieve further development of legal framework in the area of taxation and to improve the administrative capacity of the Ministry of Finance and Public Revenue Office (PRO) for efficient implementation of tax legislation aligned with EU 'acquis'.	Q1 2016
IPA 2013 Measure 4: Finalization of the Farm Accountancy Data Network The project purpose is to achieve finalization of FADN and full alignment with the Acquis.	Q3 2016
IPA 2013 : Further institutionalisation of structured mechanism/s for cooperation between the Government and the Civil Society The purpose of the project is to create a better environment for civil society development through established and functional Council for cooperation between the Government and the Civil Society and strengthened administrative capacity for cooperation with CSOs on local level.	Q3 2016
IPA 2013 Assistance to the State Audit Office and its stakeholders for enhancement of capacities for state audit and follow up The purpose of this project is to ensure horizontal coordination of the modernisation of the administration, enhance public funds management and ensure accountability and transparency in the use of public funds through: <ul style="list-style-type: none"> • Improvement of the cooperation between SAO and Macedonian Parliament in the course of better understanding of audit reports and more extensive discussions among parliamentary representatives about the impact of audit reports; • Improvement of the audit planning process of SAO in line with ISSAI and SAO's Strategies; • Further improvement of the SAO institutional capacities for IT audit and audit on the use of EU funds in order to increase the efficiency in the use of EU funds and to anticipate Information technology continuous rapid development and changes. • Improvement of the SAO IT system to better serve the process of audit 	Q1 2016
IPA 2013 Custom administration The purpose of the project is to strengthen the institutional and administrative capacity of the CARM and to meet the EU requirements in the enforcement of the Acquis in the area of customs to hinder illegal trading of goods, to facilitate trade and to introduce further improvements in the area of organization and management through the implementation of adopted strategies for further development of customs operations and procedures.	Q2 2016
IPA 2013 Water Management	Q3 2016

<p>The objective of this project will be: Strengthening the administrative capacity for implementation of the water acquis, with a focus on: Water Framework Directive and in particular development of program of measures, financial and economic analysis, and public and cross border consultation of the Vardar River Basin Management Plan</p>	
<p>IPA 2013 Nature Protection The objective of the project will be: Strengthening the administrative capacity for implementation of the nature protection acquis, through further development of implementing legislation, provision of training etc. and implementation of Nature Protection legislation</p>	<p>Q3 2016</p>
<p>MONTENEGRO</p>	
<p>IPA 2014 Support to Implementation of Integrity Plans (600 000 EUR) The objective of this project is to support the implementation of integrity measures in all concerned institutions and to support the Agency for the Prevention of Corruption (APC) as far as the integrity measure coordination, monitoring, reporting functions are concerned.</p>	<p>Q1-2016</p>
<p>IPA 2014 "Support to the Tax Administration" (1 000 000 EUR) This Action aims to support Montenegro in the process of fulfilling the EU pre-accession requirements especially with regard to adopting and integrating the EU standards in the operations of the Montenegrin Tax Administration (MTA). The specific objective of the Action is strengthening of administrative and operational capacities of the Tax Administration in accordance with EU standards and requirements specified in Chapter 16 - Taxation of EU acquis. Within its scope, the Action will encompass further improvements to the administrative capacity of the Tax Administration to implement (new) legal obligations and procedures in the field of indirect and direct taxation in accordance with EU acquis. In addition, it will prepare for future administrative cooperation and mutual assistance activities and enhance the operational capacity and computerization of the Tax Administration.</p>	<p>Q1-2016</p>
<p>IPA 2014 "Support to regulation of Financial Services" (1 900 000 EUR) Action's title is "Support to regulation of Financial Services" or "Alignment of the legislation for financial services with EU acquis and strengthening of the regulatory and supervisory capacities". The overall objective of the Action is to provide stable, sustainable and efficient financial services in order to support the private sector development and enhance the competitiveness of the economy, while the specific objective is to further align legislation for financial services with EU acquis and to strengthen regulatory and supervisory capacities of relevant institutions. Main results will contribute to further alignment of the legislative framework in the banking sector and strengthening of Central Bank capacities (banking supervision); further development of Insurance sector</p>	<p>Q1-2016</p>

<p>(Insurance Law aligned with Solvency II requirements; technical and human capacity of Insurance Supervisory Agency further improved) and Capital Market (further harmonisation of the legal and supervisory framework; strengthened technical and administrative capacity at Securities and Exchange Commission of Montenegro). This would be essential for fulfilment of the requirements derived from the negotiation Chapter 9</p>	
<p>IPA 2014 or IPA 2015 Support to the Customs Administration in the area of excise (200 000 EUR) The objective of the project would be to support the Customs Administration of Montenegro in managing excise, since the Customs Administration took over the responsibility over excise from Tax Administration in January 2015</p>	<p>Q4 2016 (Twinning light tentative)</p>
<p>TURKEY</p>	
<p>2014 Annual Action Programming - Enhancing the Capacities of both Chief Civil Administrators about Crowd Control and the Civil Inspectors about Effective Investigation The purpose of this project is to enhance the capacities both of chief civil administrators on the protection of sensitive balance between freedom and security within the framework of security governance and the civil inspectors on making more effective inspection and investigation about both chief civil administrators who cannot perform their duties properly and law enforcement personnel who cause violations of rights during crowd control Total budget is 1.500.000 €.</p>	<p>Q1 2016</p>
<p>2014 Annual Action Programming - Improvement of Customs Enforcement Capacity The main goal of the project is to strengthen Turkish Custom Administration by increasing its control and surveillance capacity in order to deal with both intended and committed offences at the airports more promptly and efficiently. Total budget is 2.500.000 €.</p>	<p>Q1 2016</p>
<p>2014 Annual Action Programming - Empowerment of the Role of Parliament in the Protection and Promotion of Human Rights by Strengthening the Administrative Capacity of Parliament The purpose of the project is to improve the knowledge of MPs and legislative experts on fundamental rights and freedoms guaranteed by the ECHR. Budget is 1,000,000 €.</p>	<p>Q1 2016</p>
<p>2014 Annual Action Programming - Strengthening the Victims' Rights in Criminal Justice System (Rule of Law and Fundamental Rights Sector) The project aims to contribute to the establishment of an effective, sustainable and accessible victim support system that serves victims and especially vulnerable groups during proceedings, in line with the principles of reparative justice and social state of law. Within the scope of the project; needs analysis, comparative analysis of the best practise in EU, analysis of current legal framework and practices, preparation of a</p>	<p>Q1 2016</p>

<p>strategic plan in the light of the analysis, preparation of the required legislative amendment and draft guidelines, organization of training events and public awareness raising activities are planned. The budget for this project is 2.2 million Euros</p>	
<p>2014 Annual Action Programming- Establishment of a National Coordination & Joint Risk Analysis Center (NACORAC) and an Integrated Border Management Integrated Database (Rule of Law and Fundamental Rights / Home Affairs) The purpose of this TW Light project is to provide the personnel, assigned at National Coordination and Joint Risk Analysis Centre (NACORAC), with proper risk and information management models, introduce the IBM concept to the assigned personnel and integrate this concept into their working methods in order to better facilitate legal movement of persons and goods while at the same time countering irregular migration and cross-border criminality, through improved coordination, co-operation and collaboration in line with EU's IBM policies and strategies. The budget of the project is 250.000 Euros. Twinning Light</p>	<p>Q1 2016</p>
<p>Increasing Efficiency of Auxiliary Staff in Judicial Services and the Quality of Trainings. Budget: 3.160.000 Euros.</p>	<p>Q 2-3 2016</p>
<p>Improving Judicial Notification System. Budget 1.650.000 Euros</p>	<p>Q 2-3 2016</p>
<p>Improved Capacity of Civil Enforcement Offices (Phase II). Budget: 2.000.000 Euros</p>	<p>Q 2-3 2016</p>
<p>Activity on Improving the effectiveness of the administrative judiciary and strengthening the Institutional Capacity of Council of State. Budget 1.500.000 Euro</p>	<p>Q 2-3 2016</p>